



## City Managers' Association, Karnataka

### Annual Report 08-09

## Our Mission

To provide a platform for City Managers and urban professionals to interact and bring forth best practices, disseminate information and act as a knowledge house for urban issues and provide opportunities for City Managers to acquire qualities and skills in order to act as leaders of change for better urban life for the whole community.

## Objectives:

- Build professional management and capacity within ULBs and UDAs in Karnataka
- Provide technical management assistance and special skills to government personnel and administrators in Karnataka
- Enhance local government systems in Karnataka as centres of proactive governance, leadership and opportunities
- Revive public confidence in local government in Karnataka.
- CMAK aims to serve as a collective voice for local government interests, concerns.



## City Managers' Association, Karnataka

### Annual Report and Auditor's Report

2008-09

---

Regd. Office

**City Managers' Association, Karnataka,**

21<sup>st</sup> Floor, Public Utility Building, Mahathma Gandhi Road, Bangalore 01

Tele: 080 25590333/31; Fax: 080 25590332

Email: [info@cmakarnataka.com](mailto:info@cmakarnataka.com); URL: [www.cmakarnataka.com](http://www.cmakarnataka.com)

# CMAK ANNUAL REPORT 2008-09

---

## Content

---

Managing Committee Report	5-15
Auditor's Report	16
Financial Statement	17-19
Schedules	20-24
Management	25-27
Institutional Members	28-29
Abbreviations	30

# CMAK ANNUAL REPORT 2008-09

---

## Managing Committee Report

---

*Dear Members,*

With this pace of transition urban India is going to get more complex and difficult to manage. The City Managers have a tremendous responsibility in anticipating the future trends and preparing themselves for this rapid change. Building sound knowledge, information system, effective planning and management skills, diagnosing the field problems, peer exchanging workable practices and innovative methods is the need of the day, and City Managers have a big role in doing so. During this change, City Managers Association, Karnataka is fostering healthy exchange across the cities and a feeling of 'esprit de corps' is striving to strengthen and empower City Manager to face the changing conditions.

City Managers' Association, Karnataka established in the year 2002, is constantly working to enhance and strengthen the capacity of the City Managers' to improve their performance and skills in the state of Karnataka. The joint efforts of City managers and CMAK will help to achieve the goal of improving the quality of life of the citizen there by trying to building better cities for tomorrow.

The Executive Committee is happy to publish the association's sixth annual report briefing its activities and financial status to its members.

Its activities are classified as given below.

- A. Support to cities through research projects
  - 1. Primary Programs
  - 2. Secondary Projects
  - 3. Short assignments
  
- B. Events
  - 1. Study Tours
  - 2. Trainings/Workshops
  - 3. Workshops participated
  
- C. Information Dissemination
  
- D. Financial Statements & Auditor's Report

Here is a brief overview of the projects undertaken by CMAK.

## CMAK ANNUAL REPORT 2008-09

---

### A Support to cities through Research Projects

#### I. Primary Programs

The primary Programs are the projects embarked by us since our inception and are directly related to obligatory functions of urban Local Bodies. The improvement in these services leads to improvement in citizen's quality of life. The in detail activities are as explained below.

##### 1. Solid Waste Management (SWM)

CMAK in association with Directorate of Municipal Administration (DMA) & Karnataka Urban Infrastructure Development Finance Corporation (KUIDFC) are undertaken the SWM Project with a motto *to transform the premature system to a scientific and environmentally friendly System in adherence to the MSW Rules.*

The activities undertaken during the financial year 2008-09 have been listed below.

- CMAK , SIUD , AILSG for DMA commenced the preparation of training module "SWM Learning program" for technical, Managerial and elected representatives to bring in the awareness and renew the focus of ULBs on SWM. This Training module intended to build the capacity of the ULBs in planning, developing, handling and managing solid waste in an effective manner.
- CMAK is one of the members of the SWM Technical Committee at State Level formed by DMA.
- A team comprising of CMAK staff and officials from DMA visited KCDC and IHRA , a decentralized SWM system in Bangalore as exposure visits.
- CMAK visited Daily Dump to document the initiative and circulated to all the ULBs and concerned departments as a part of information dissemination.
- We coordinated study tours to Suryapet, Andra Pradesh for ULBs like Magadi TMC, Gowribidanur TMC etc.
- Assisted DMA in preparation of State wide Campaign for SWM to bring in awareness in children and youth. Various competitions for schools and colleges were designed with prizes. The ULBs are reporting to CMAK and DMA every year updating the details.
- CMAK in association with SIUD commenced the traing module development. The consultative meetings and ToT programs were organized.
- Updated the IEC Toolkit like introduced Plastic waste based brochures, Manuals, Audio songs etc.

## CMAK ANNUAL REPORT 2008-09

---

- Redesigned the Monthly Information Booklet (MIB) for SWM to update the status by ULBs to DMA. The performance based ranking system was revived using MIB data.
- Organized seminars to expose ULBs to various treatment technologies available in market.
- Assisted DMA to compile feedback from field to improve the existing SWM system in terms of policies, financial requirements etc.

- 2. Water Conservation:** CMAK in association with DMA and KUIDFC undertook this project with an aim to renew the ULB's focus on Rain water harvesting technology as a part of water conservation and improve the local water sources for its effective utilization.

The activities carried out in this financial year are;

- CMAK assisted DMA and KUIDFC in preparation of Rainwater Harvesting Rule, 2008 and RWH Guidelines.
- CMAK prepared a ready template for Rain Water Harvesting Action plan for ULBs in association with DMA and KUIDFC.
- Developed the Kannada translated version of RWH Trainers' Manual and User Manual for KUIDFC.
- Developed a slide show on 'Hydro geological Information' of Chitradurga Town and "Restoration of Water Bodies in Urban areas" for KUIDFC for a awareness workshops
- Organized and facilitated interaction sessions for ULBs on water Conservation concept and techniques like for a workshop at Annekal TMC
- Updated RWH IEC toolkit by adding Brochures in Kannada & English and circulated the same to ULBs like Ramnagara CMC, Gadag Betegeri CMC etc for Exhibition/meetings.
- Prepared and disseminated information on technology and implementation steps for ULBs
- Prepared slide show on - for KUIDFC for disseminating at proposed workshops to be held in Hubli-Dharwad and Gulbarga (KUIDFC)
- Provided inputs to BBMP on RWH technology & methodology (BBMP)
- Documented and nominated three ULB's initiatives i.e. Kundapur, Chitradurga and Hosadurga from the State of Karnataka on behalf of DMA for National Urban Water Awards, 2009.

- 3. Energy Conservation:** CMAK in association with DMA is striving to achieve energy efficient system in street light, water supply and municipal Building of ULBs. This

## CMAK ANNUAL REPORT 2008-09

---

project commenced in January 2009. CMAK is designated as Coordinating Agency by DMA for Investment Grade Energy Audit (IGEA), hand hold ULBs in preparation of Action Plan, build the capacities of the ULB to maintain the system efficiently.

- 4. Karnataka Municipal Information System:** CMAK in association with DMA with the technical assistance from National Informatics Centre, Bangalore had developed this web based reform project. This projects aims to create and analyze a Database of Municipal services, finance and Employee information of ULBs in the State of Karnataka.

The project has 5 modules namely, Municipal Information System, Personnel Information System, e Transfer, Payroll and Monthly Information Booklet. Four applications are launched and are in use by ULBs. These modules are available through secured group at <http://municipaladm.gov.in>.

The Monthly Information Booklet application is been revised based on DMA's input.

- 5. Best Practice Program:** CMAK in association with Urban Development Department, GoK initiated the Best Practice Program comprising of documentation, award and transfer components. This project aims to document the initiatives undertaken by ULBs and disseminate to the city Managers' to evolve a workable solution of issues commonly faced by ULBs. This program facilitates peer exchange of ideas and solution to improve the services.

The Best Practice Catalogue II “**Initiatives in Urban Sector...Karnataka - 2008**” was released comprising of following initiatives in both English and Kannada languages for wider acceptance.

- i. Transparency in Expenditures by Hubli-Dharwad Municipal Corporation
- ii. 24 hours Control Room for Redressal of Public Grievances by Hubli-Dharwad Municipal Corporation
- iii. Rainwater Harvesting by Hosadurga Town Municipal Council, Hosadurga Zilla Panchayat & Watershed Department
- iv. PPP for Street Lighting Energy Conservation by Bangalore Development Authority & Elpro Energy Dimensions Pvt. Ltd.
- v. Decentralized Administration by Hubli-Dharwad Municipal Corporation

## CMAK ANNUAL REPORT 2008-09

---

- vi. Children's Movement for Civic Awareness by Hubli-Dharwad Municipal Corporation & Public Affairs Centre
- vii. Innovative Techniques in Construction of Footpaths by Bruhat Bengaluru Mahanagara Palike, Karnataka Land Army Corporation and Karnataka Urban Infrastructure Development & Finance Corporation.

The catalogue was circulated to all the ULBs, UDD and DMA's of other states, resource institutions across the globe for dissemination. The best three initiatives as identified by the Best Practice Expert Panel were rewarded in 'Best Practice Symposium 2008' to encourage innovative ideas.

CMAK compiled and nominated 33 micro entrepreneurs from 14 ULBs in association with DMA for City Micro Entrepreneur Award.

II. **Secondary Projects:** These are projects which are undertaken by CMAK based on the current schemes and projects of State and Central government.

**1. Service Level Benchmarking for Karnataka**

CMAK in association with DMA and KUIDFC undertook this project in continuation to the Phase I report of Performance Measurement Project. This project has been initiated to use benchmarking tool for determining the efficacy, cost-effectiveness, timeliness of services, and suggest corrective actions to improve performance. This project covers seven sectors – Water Supply, Waste Water Management, SWM, Roads, Park Development, Disease Control and Finance.

The phase I report was re-circulated to all the Technical Panel formed by CMAK under Center for Performance Measurement Project. CMAK prepared the indicator list, evaluation scales and User manual for ULBs based on the experience of the Phase I report.

**2. Criteria based Evaluation for Mysore City Corporation to avail reduction in interest:** CMAK has been appointed as external agency by GoK through its Government Order No.UDD 93PRJ 2004 dated 06/11/2004 to undertake Criteria based evaluation of 16 ADB assisted towns to avail reduction in the interest rate from 8.5 to 5.5%.

## CMAK ANNUAL REPORT 2008-09

---

CMAK finalized the data collection template in consultation with KUIDFC and DMA and circulated to Mysore City Corporation as per the MoU signed by them.

- 3. Evaluation of Public Grievance Redressal system for 10 cities:** CMAK undertook performance evaluation audit for Public Grievance redressal Cells of 10 cities across Karnataka for DMA to analyse the field technical problems.

Four teams from CMAK visited the ULBs and evaluated their performance.

- 4. City Development Strategy for Hubli Dharwad Municipal Corporation (HDMC):** CMAK had signed a tripartite agreement with HDMC and Cities Alliance (CA) for preparing City Development Strategy Report involving the voice of local stakeholders.

CMAK role was to facilitate the project with funds and technical support for HDMC. CMAK coordinated the entire project by timely submission of work Progress and financial reports to CA. CMAK undertook the financial audit for HDMC. CMAK coordinated with HDMC to convene final Stakeholders meet to finalize the CDS report.

- 5. Comprehensive Development and Slum Up gradation Strategy (CDSUS) for Bruhat Bangalore Mahanagara Palike:** CMAK had entered a tripartite agreement with BBMP and CA to prepare CDSUS report for Bangalore. CMAK was acting as fund facilitator for this project. The project has been completed. The financial audit was undertaken by CMAK. The final audit report, CDSUS report, Video documentation has been submitted to CA. The project has been declared to be successfully completed.

### III. Short Assignments

- 1. Assignments under JnNURM projects for KUIDFC:**

CMAK assisted KUIDFC in the following activity under JnNURM project.

CMAK presented the Community Participation Toolkit to Mysore City Corporation staff to access fund under this project using Citizen Committees. The presentation and toolkit was translated to local languages based on the request of Mysore City Corporation. The same was circulated to BBMP for further utilization.

- 2. Data Compilation under National Urban Information System:** CMAK was appointed by KUIDFC for compilation of secondary data for eight selected cities (ULBs) across Karnataka as per the Performa given by Town Planning Department,

## CMAK ANNUAL REPORT 2008-09

---

Gol. CMAK undertook visits to these eight ULBs in three teams to compile the data gaps. The final report along with the data in MS Access format was submitted to Gol through KUIDFC and DTP.

- 3. Quantification of Non Revenue Water for 10 KUDCEMP Towns:** CMAK was assigned with the study on “Quantification of Non Revenue Water for 10 KUDCEMP Towns by KUIDFC.

CMAK studied the IWA methodology and prepared the data collection template and circulated to 10 ULBs. The field visits to 10 ULBs were conducted by CMAK for field examination. The final report was submitted to KUIDFC and completed the assignment.

This study helped CMAK in preparation of common template and manual for Water Audit to be undertaken in rest of 203 ULBs in Karnataka in association with DMA. A technical Sub Committee has been formed comprising of officials from DMA, BWSSB, KUIDFC and KUWS&DB for finalizing the toolkit.

#### IV. Events

##### 1. Study tours

- i. **21<sup>st</sup> and 22<sup>nd</sup> April 2008:** CMAK organized an exposure visit for officials from SWM section of DMA to Karnataka Compost Development Corporation, Bangalore and Community Compost Plant at Rajarajeshwari Nagara, Bangalore to analyze on field performance.
- ii. **23<sup>rd</sup> and 24<sup>th</sup> June 2008:** CMAK organized study tour in association with Urban Management Center, Ahmadabad for Srilankan Delegates comprising of elected representatives, Municipal staff and Coordinating agency to BBMP initiatives. These two days the delegates were facilitated with presentation and interaction with the Honorable Administrator, Commissioner and Special Commissioner, BBMP along with other officials and field visits covering sanitation, urban forestry, infrastructure development and PPP projects.
- iii. CMAK coordinated with DMA, AP to organize study tours to Suryapet, Andhra Pradesh... a zero garbage town under Solid Waste Management for elected representatives, managerial and technical staff of Gouribiddanur TMC, Seriguppa TMC, Annekal TMC and Ramnagara CMC on 18<sup>th</sup> August 2008, 14<sup>th</sup> October 2008, 16<sup>th</sup> December 2008 and 11<sup>th</sup> February 2009 respectively.

## CMAK ANNUAL REPORT 2008-09

---

- iv. **19<sup>th</sup> March 2008:** CMAK facilitated interaction with USAID delegates presenting CMAK activities and the current situation of services in Karnataka State.

### 1. Workshops/Trainings

**13th June 2008:** CMAK organized interaction session on Composting Technology by Dr. Radha D Kale, Rtd. professor, GKVK and Clean Development Mechanism by Mr. S.L. N Simha & Mr. Ven from Great Bear Clean Earth Technologies (GBCE). Field Visits to Karnataka Compost Development Corporation and Decentralized SWM System at SBI Colony by SAHAS was organized. Overall 32 participants from 15 ULBs from the state comprised of Commissioner, Chief Officers Health Officers, Environmental Engineers and Representatives from DMA and KUIDFC.

**17<sup>th</sup> June 2008:** CMAK in association with DMA conducted half day feedback workshop on Solid Waste Management to compile the feedback from field staff on issues and problems and work out solutions facilitating effective SWM implementation.

**21<sup>st</sup> August 2008:** CMAK organized one day interaction session on "**Integrated Rainwater Harvesting**" for Head of the ULBs, AEEs, AEEs and RAs. Field visit was also arranged to provide practical knowledge on different technologies in RWH.

**23<sup>rd</sup> October 2008:** The was held on 23rd October 2008 at J.N. Tata Auditorium, Indian Institutes of Science, with a motive of sharing Good Practices in the State of Karnataka. CMAK in association with Government of Karnataka organized Best Practices Symposium & Citation Ceremony to encourage the Urban Local Bodies (ULBs) and Urban Development Authorities (UDAs) to peer exchange the innovative practices and encourage ULBs improve their service conditions.

About 365 participants including Commissioners, Chief Officers, Presidents of Municipalities, Project Directors, representatives from various government departments, Private Entrepreneurs, NGOs and other institutions, attended the program across the state.

The session was inaugurated by the chief Guest, Shri. S. Suresh Kumar, Hon'ble Minister for Urban Development, Law & Parliamentary Affairs, Government of

## CMAK ANNUAL REPORT 2008-09

---

Karnataka along with the special guests; Mrs. Niraja Rajkumar, IAS, Chairman, Karnataka Urban Infrastructure Development & Finance Corporation (KUIDFC); Mr. Srinivasa Murthy, Principal Secretary, Finance Department, Mr. Jyothiramalingam, Principle Secretary, UDD, Dr. S. Subramanya, President, CMAK and Commissioner, Bruhat Bangalore Mahanagara Palike, Mr. Jawaid Akthar, IAS, Secretary, UDD, Government of Karnataka, Mr. Arvind Shrivastava, Managing Director, KUIDFC and Vice President CMA K and Mr. Anjum Parwez, General Secretary, CMAK and Commissioner, Municipal Administration.

The Best Practices Catalogue-II “Initiatives in Urban Sector... Karnataka-2008” in both English and Kannada were released by the Chief Guests, Special Guests and Managing Committee Members of CMAK.

The following three best practices were awarded.

First Award: The first two best initiatives of Hubli-Dharwad Municipal Corporation (HDMC) - “Transparency in Expenditures ” & “24 Hours Control Room to redress the Public Grievances” were clubbed and awarded as first best Initiative.

- The HDMC was honored with a Memento and a cash price of

Rs. 5,00,000.

- The leader behind the initiative – Mr. P. Manivannan, I.A.S., Former Commissioner, HDMC was honored with Certificate.

ii. Second Award: The second award was given to the initiative “Rainwater Harvesting” implemented by Hosadurga Town Municipal Council (TMC).

- The Hosadurga TMC was honored with a Memento and cash price of Rs. 3, 00, 000.

- The Associative Partner, Hosadurga Zilla Panchayath was honored with Certificate.

- The leader behind the initiative – Shri. B.G. Govindappa, Former MLA, Hosadurga Taluk was honored with Certificate.

## CMAK ANNUAL REPORT 2008-09

---

iii. Third Award: The Third best practice award was handed over to the initiative of Bangalore Development Authority (BDA) – “Energy Conservation in Street lighting – a Public-Private Partnership”

- The Bangalore Development Authority was honored with a Memento and cash price of Rs. 2, 00, 000.

- The Associative Partner, Elpro Energy Dimensions Pvt. Ltd. was honored with Certificate.

- The leader behind the initiative – Mr. Jayakar Jerome, I.A.S., Former Commissioner, BDA was honored with Certificate.

The third and fourth best initiatives of Hubli-Dharwad Municipal Corporation (HDMC) - “Decentralized Administration” & “Children’s’ Movement for Civic Awareness (CMCA)” were clubbed and awarded as fourth best initiative.

- The HDMC was honored with Certificate.

- The leader behind the initiative – Mr. P. Manivannan, I.A.S., Former Commissioner, and HDMC was honored with Certificate.

v. The fifth best practice award was handed over to the initiative of Bruhat Bangalore Mahanagara Palike (BBMP) – “Innovative Techniques in the Construction of Footpath”.

- The BBMP was honored with Certificate.

- The leader behind the initiative – Mr. M. R. Srinivasa Murthy, I.A.S., Former Commissioner, BBMP was honored with Certificate.

Technical sessions consisted of presentations on the documented Best Practices by the respective ULB staff in two sessions.

**14<sup>th</sup> November 2008:** CMAK conducted one day Interaction Session on **E-Governance issues** like “E-Governance for building plan approval by AutoDCR application in Municipality and Automatic Parking Meter” for 25 ULBs across the state.

## CMAK ANNUAL REPORT 2008-09

---

**29<sup>th</sup> to 31<sup>st</sup> January 2009:** CMAK participated in 6th International conference, Municipalika 2009 held at Mumbai organized by Good Governance India Foundation. Over 2000 visitors participated in this conference.

**28<sup>th</sup> February 2009:** CMAK assisted KUIDFC in compilation of brochure material and presentation for Contractor Conference organized by KUIDFC to create awareness and encourage wider participation in future works of government.

### *Workshop Participated*

---

**7<sup>th</sup> August 2008:** CMAK participated in one day Interaction session with Chief Minister, other Ministers, Mayors, President & Commissioners of 43 ULBs at Vidhana Soudha, Bangalore. This forum was organized to introduce departmental work activities and its progress and to compile field problems and issues.

**9<sup>th</sup> August 2009:** CMAK participated in one day interaction session on Rain Water Harvesting with MLA and members of Anekal TMC on to promote water conservation in Annekal town.

**18<sup>th</sup> and 19<sup>th</sup> September 2008:** CMAK participated two days workshop on “Public Private Partnerships (PPP) in Urban Water Sector in India” organized by ASCI, Hyderabad.

### *Awards:*

---

**23<sup>rd</sup> and 24<sup>th</sup> January 2009:** CMAK participated along with ULBs from Karnataka State and Directorate of Municipal Administration in **Clean India 2009 workshop at Hyderabad**- organized by Sukkuki Exnora and partners. This forum was organized for city managers to seek solutions on municipal solid waste management problems.

In this forum following initiatives from Karnataka were recognized and received Green Leaf Award that were documented and nominated by CMAK on behalf of Directorate of Municipal Administration, GoK.

Bruhat Bangalore Mahanagara Palike – GPS usage in SWM Vehicle tracking

Primary waste collection category – Kundapur Town Municipal Council

## CMAK ANNUAL REPORT 2008-09

---

### V. Publications

#### Parivarthane

We introduced monthly tropical paper called Parivarthane' – The Change in English and Kannada alternatively which is circulated to all the ULBs. Following volumes has been circulated on the following topics.

Parivarthane Vol. 8: "Rain Water Harvesting in ULBs"

Parivarthane Vol. 9: "Best Practice and resource mobilization and revenue generation in Kodinar Municipality"

Parivarthane Vol. 10: "Composting at Source by Daily Dump"

Parivarthane Vol. 11: "Lake restoration and rejuvenation in ULBs"

Parivarthane Vol. 12: " Best Practice on Accounting Reforms at Thane"

Parivarthane Vol.13: " Best Practice on mainstreaming Healthcare for underprivileged women in Chennai"

### vi. Meetings

Annual General Body meeting: 23rd October 2008

Managing Committee meeting: 24th July 2008

### Acknowledgment

CMAK Managing Committee thank the Government of Karnataka, particularly the Urban Development Department, Directorate of Municipal Administration, KUIDFC, BBMP, KUWS&DB, WSSB, ULBs of Karnataka, Company's bankers viz. Corporation Bank, Vijaya Bank and ICMA for their continued support in carrying out the activities of the Association.

The Managing Committee also takes this opportunity to place on record of appreciation for the dedication and hard work of the CMAK secretariat.

For and on behalf of the Managing Committee.

(Facsimile)

Anjum Parwez, IAS,

General Secretary, CMAK

## CMAK ANNUAL REPORT 2008-09

---

### Auditor's Report

---

To,

The Members,

City Managers' Association, Karnataka (CMAK)

I have examined the balance sheet of City Managers' Association, Karnataka as on 31<sup>st</sup> March 2009. The income and expenditure account for the year ended on that date which is in agreement with the books of account maintained by the said organization.

We have obtained all the information and explanations, to the best of our knowledge and belief that were necessary for the purpose of audit. In our opinion, proper books of account have been maintained by the head office as far as appears from our examination of the books.

In our opinion and to the best of our information and according to information given to us, the said accounts give a true and fair view.

1. In the case of the balance sheet, of the state of affairs of the above named society as on 31<sup>st</sup> March 2008 and
2. In the case of the income & expenditure account, of the excess of income over expenditure for year ending on that date.

The prescribed particulars are annexed here to.

For Basavaraja & Dileep,  
Chartered Accountants.

Sd/-

N Prashanth Kumar,

Partner

M No.. 213240

#12, Madhu Complex, Roshan Bagh Road, V V Puram, Bangalore 560004

Ph: 080 26608144

Date:

Place: Bangalore

The Audit report is here with enclosed in Excel File

## CMAK ANNUAL REPORT 2008-09

---

### CMAK Management

---

CMAK management is managed by its managing and Executive Committees. The details of these committees are given below.

#### Managing Committee

This Committee consists of nine members and the details of these members as on 31<sup>st</sup> March 2010.

President	Dr. S. Subramanya, I A S Commissioner, Bruhat Bangalore Mahanagara Palike
Vice President 1	Mr. Siddaiah Commissioner, Bangalore Development Authority
Vice President 2	Mr. Sandeep Dave, Managing Director, Karnataka Urban Water Supply and Drainage Board
Vice President 3	Mr. Arvind Srivastava, managing Director, Karnataka Urban Infrastructure and Finance Corporation
General Secretary	Mr. Anjum Parwez, Commissioner, Municipal Administration
Joint Secretary 1	Mr. Ashok Jain, KMAS, General Manager (urban Affairs), Karnataka Urban Infrastructure and Finance Corporation
Joint Secretary 2	Mr. Seshappa, KSAS, Finance Member, Bangalore Development Authority
Joint Secretary 3	Mr. Vijayprakash, KAS, Commissioner, Managalore City Corporation
Treasurer	Mr. Shivrudrappa, KSAS, Joint Director (Finance), Municipal Administration

## CMAK ANNUAL REPORT 2008-09

---

### Executive Committee

1. Engineer Member, BDA
2. Commissioner, Ramanagara CMC
3. Commissioner, Rabkavi-Banahattti  
CMC
4. Commissioner, Davanagere CMC
5. Commissioner, Karwar CMC
6. Commissioner, Tumkur CMC
7. Commissioner, Sindanoor CMC
8. Chief Officer, Mallur TMC
9. Chief Officer, Gowribidnur TMC
10. Chief Officer, Magadi TMC
11. Chief Officer, Siraguppa TMC
12. Chief Officer, Indi TMC
13. Chief Officer, Hosadurga TMC
14. Chief Officer, Manvi TMC
15. Chief Officer, Mahalingapura TMC
16. Chief Officer, Periyapatna TP
17. Chief Officer, Kudlgi TP
18. Chief Officer, Huvenaadagali TP
19. Chief Officer, Hannur TP
20. Chief Officer, Kamalapur TP
21. Chief Officer, Somwarpet TP
22. Chief Officer, Arkalgud TP
23. Chief Officer, Aurad TP
24. Chief Officer, Bantwal TP
25. Chief Officer, Hosanagara TP
26. Chief Officer, Honnali TP
27. Chief Officer, Tekkalakote TP
28. Environmental Engineer, Challakere  
TMC
29. Environmental Engineer, Gadag-  
Betageri CMC
30. Junior Engineer, Maddur TMC

In addition to these 30 members the nine Managing Committee members are also the part of Executive Committee.

## CMAK ANNUAL REPORT 2008-09

---

### CMAK Secretariat

---

Sapna.N : Coordinator

#### **Administration**

Mr. Shivanna B. : Accounts Officer

Mrs. Sadguna Vathy G. P. : Office Manager

Mr. Santhoshkumar S. D. : System Engineer

Mr. Upendra Kumar K : Office Assistant

Mr. Pruthvi Krishna : Office Boy

#### **Research**

Mr. Gopala Rao B.S : Research Associate (Water)

Mr. Sharan B.G.M : Research Associate (IT)

Mr. Subash H.V : Research Associate (SWM)

Mrs. Shilpa Narayanan : Research Associate (Best Practice Program)

Mrs. Yashoda H.M : Research Associate (Performance Measurement)

Ms. Brunda Gourav H.G : Research Associate (Energy)

## CMAK ANNUAL REPORT 2008-09

---

### Abbreviations and Acronyms

---

SIUD	State Institute of Urban Development
DMA	Directorate of Municipal Administration
KUIDFC	Karnataka Urban Infrastructure Development & Finance Corporation
ULB	Urban Local Body
UDD	Urban Development Department
CMC	City Municipal Council
TMC	Town Municipal Council
TP	Town Panchayat
CMAK	City Managers' Association, Karnataka
IHRA	International Human Rights Association
KCDC	Karnataka Compost Development Corporation
AIILSG	All India Institute of Local Self-Government
SWM	Solid Waste management
RWH	Rain Water Harvesting
IEC	Information Education & Communication
BBMP	Bruhat Bangaluru Mahanagara Palike
GoK	Government of Karnataka
GoI	Government of India
MoU	Memorandum of Understanding
DTP	Department of town Planning
ADB	Asian Development Bank
KUWS&DB	Karnataka Urban Water supply & Drainage Board
GKVK	Gandhi Krishi Vigyana Kendra
KUDCEMP	Karnataka Urban Development & Coastal Environment Management Project